

zogadi administraciul i kodeqsis aRsrul ebis biznes monitoringi

1999 wl is 23 ivl iss saqarTvel os parl amentma mi iRo zogadi administraciul i kodeqsi, roml is mizania: "uzrunvel yos administraciul i organoebis mier adamianis ufl ebebis da Tavisufl ebis, saj aro interesebisa da kanonis uz enaisobis dacva"¹.

kodeqsi gansazRvravs administraciul i organoebis (SemdgomSi ao.) mier "administraciul - samarTebli vi aqtebis gamocemis da aRsrul ebis, administraciul i saCivris da gancxadebis ganxil vis, administr. garigebis momzadebis, dadebisa da Sesrul ebis wess"², am iT kodeqsi uzrunvel yofs dainteresebul i pirebisaTvis saj aro informaciis xel misawvdomobas da dainteresebul i pirebis monawil eobas ao-ebis mier gadawyvetil ebis miRebis procesSi.

kodeqsis danergva da aRsrul eba xel s Seuwyobs xel isufl ebis aqtiurobis transparentul obas, ei sazogadod xel s Seuwyobs xel isufl ebis nawil is angariSval debul ebas, korufciis Semcirebas, samewarmeo garemos gaj ansaRebas da saSual o, mcire da mikro biznesis zr das, samoqal aqo sazogadoebis gaZl ierebas da Sedegad demokratiisa da Tavisufl ebis Rirebul ebriv da institucional ur ganmtkicebas.

am kodeqsis SemoReba aris uaRresad mniSvnel ovani nabiji saxel mwifosa da sazogadoebas, maT Soris, sazogadoebis biznes seqtors Soris arsebul i urTierTobebis daregul irebis saqmeSi. saj aro informaciis miRebis vadis gansazRvrul oba da am vadebis darRvevisaTvis pasuxismgebl oba, gansakuTrebiT ki gadawyvetil ebis miRebis procesSi monawil eobis saSual eba iZl iva SesaZl ebl obas dainteresebul i pirebis saqmianoba prognozi rebadi da dagegmvadi gaxdes., e.i. Semcir des maT saqmianobasTan dakavSirebul i riskebi. es ki, Tavis mxriv, zrdis saqmianobis efeqturobas da amcirebs xarj ebis.

SeuZl ebel ia gadaWarbebul ad Sefasdes iseTi sakanonmdebl o aqtis mniSvnel oba, romel ic zemodaRniSnul miznebs isaxavs. miT ufro cxadia administraciul i kodeqsis mniSvnel oba biznesis sferosaTvis. am ukanasknel s damatebiTi motivacia gaaCnia imisaTvis, rom kodeqsi dainergos da aRsrul des. es daintereseba gamowveul ia samewarmeo saqmianobis (profesiul i moRvaweobis) specifik iT: kodeqsis danergva- aRsrul eba biznesmenTa saqmianobis efeqturobas gazrdis, igi udavod

¹ saqarTvel os zogadi administraciul i kodeqsi (SemdgomSi szak-i), Tavi I, muxl i 1, 2.

² szak-i, Tavi I, muxl i 1,1.

Seamci rebs im adminisraciul barierebs, romel ic xel s uSli s araformal uri biznesis transaqcias formal urSi da formal uri biznesis ganviTarebas, riTac mniSvnel ovnad xel s Seuwyobs samewarmeo garemos gaj ansaRebas.

arasamTavrobo organizacia "partnioroba social uri initiativebisaTvis", amerikis savaWro pal atasTan arsebul "kerZo mewarmoebis saerTaSoriso centrTan (CIPE)" erTad da demokratiis nacional uri fondis (an amerikul i saagentos "nacional uri wli i demokratiisaTvis) (NED)-is mxardaWeriT, axorciel ebs proeqts saxel wodebiT "saqarTvel os zogadi administraciul i kodeqsis monitoringi". proeqtis interesis sferos warmoadgens samewarmeo garemos urTierToba xel isuflebasTan, kerZod administraciul organoebTan da is damatebiTi SesaZl ebl obebi, romel sac zogadi administraciul i kodeqsis aRsrul ebis Sedegad iqmneba biznes sazogadoebisatvis.

proeqtis mizania:

administraciul i kodeqsis aRsrul ebis procesisatvis xel is Sewyoba kodeqsis aRsrul ebis monitoringis ganxorciel ebiT.

am miznis misaRwevad aucil ebel i aRmoCnda

- administraciul i kodeqsis propaganda
- mewarmeebisaTvis sajaro informaciis xel misawvdomobis uzrunvel yofisaTvis xel Sewyoba
- administraciul i organoebis mier gadawyvetil ebebis miRebis procesSi biznesis warmomadgenel Ta monawileobis xarisxis gazrdisaTvis xel Sewyoba;
- Cvens mier proeqtis farglebsi Catarebul i anal izis da proeqtis Sedegebis yvel a dainteresebul i pirebisaTvis, maT Soris Tavad administraciul i da kanonSemoqmedi organoebisatvis miwodeba
- biznesis, biznes asociaciebis da arasamTavrobo organizaciebis koaliciis Camoyalibeba da misi monawileobiT administraciul i kodeqsis aRsrul ebis procesis monitoringis ganxorciel eba.

"partniorobis" TanamSromel Ta im jgufma, romel ic proeqtze muSaobs, special urad mowveul eqspertiuristebTan³ da maRali

³ axal gazrda iuristTa asociaciidan

kvalifikaciis sociologebTan erTad detal urad Seiswavl a da gavaanaliza administraciul i kodeqsis yvel a Tavi. kodeqsis Sinagani winaaRmdegobis, dauvewavi an nakl ebad gasagebi muxl ebis, damatebiTi ganmar tebiTi informaciis saWi roebis da sxv. gamovl enis mizniT. Caatara, ramodenime sociologiuri gamokvl eva, rogorc kerZo (mewarme) pirebs, ise Tavad administraciul i organoebis TanamSromel Ta Soris, ramac saSual eba mogvca dagvedgina Tu sad da rogori problebi warmoiqmneba zogadi administraciul i kodeqsis aRsrul ebis procesSi, ra gzebi arsebobs am problemaTa dasaZl evad da ra unda moiTxovos sazogadoebis wevrebma - dainteresebul ma pirebma - administraciul i organosgan da ra _ ara.

kodeqsis anal izma cxadyo, rom igi mTli anobaSi warmoadgens maRal i donis iuridiul dokuments, romelic ganuxrel i aRsrul ebis SemTxvevaSi, zrdis administraciul i organoebis informaciul gamWvirval obas da saSual ebas aZl evs sazogadoebas monawil eoba mi i Ros gadawyvetil ebis miRebis procesSi. aRsaniSnavia, rom kodeqsis normaTa nawil i saWi roebis garkveul daxvewas, xolo mniSvnelovani nawil i cxovrebaSi ar gamoiyeneba, an gamoiyeneba ara ise, rogorc amas kanoni adgens. es, erTis mxriv, gamowveulia administraciul i organoebis mwiri dafinansebiT, araswori marTviT da sajaromoxel eebSi gamefebul i da dausjelobis sindromiT. xolo, meore mxriv, amas Tan erTvis da amZafrebs sazogadoebis pasiuroba da samarTl ebrivi kul turis dabal i done.

ra ician mewarmeebma zogadi administraciul i kodeqsis i Sesaxeb

zogadi administraciul i kodeqsis arsebobs Sesaxeb informirebul ia TbilisiSi gamokitxuli mewarmeebis mniSvnelovani nawil i _ 76%-i. Tumca, mewarmeTa 24%-ma araferi icis zogadi administraciul i kodeqsis arsebobs Sesaxeb, anu TiTqmis yovel ma meoTxemewarmemar icis is ufl ebebi, roml Ta dacvis uzrunvel yofas emsaxureba administraciul i kodeqsi da aqedan gamomdinare igi moklebul ia SesaZl ebl obas gamoiyenos sakuTari ufl ebebi da mosTxovos administraciul organoebis kanoniT maTTvis dakisrebul i val debul ebebis Sesrul eba.

aseTi suraTi gvaqvs Tbil isSi, samwuxarod gacil ebiT ufro mZime viTarebaa regionebsi⁴.

gamokvl evis Sedegad armoCnda, rom gamokiTxul mewarmeTa 58%-s samewarmeo saqmianobasTan dakavSirebiT dasWir da administraciul i organoebisagan ama Tu im saxis saj aro informaciis miReba.

gamokvl evam aCvena, rom msxvil i, saSual o da mcire biznesis j gufebi gansxvavebul i efeqturobiT urTierToben ao-Tan.

arSaniSnavia saintereso tendencia: administraciul organoebTan urTierTobaSi zogadi administraciul i kodeqsis gamoyenebis sixSire damokidebul ia imaze Tu romel j gufs ganekutvneba is sawarmo, roml is saqmianobaze egavl enas axdens adminstraciul i organos gadawyvetil eba. msxvil i da saSual o biznes j gufebis warmomadghenl ebi xSirad mimartaven ao-ebis da aseve xSirad iyeneben administraciul kodeqss. am j gufis wevrebSi mniSvnel ovnad metia moTxovnil eba saj aro informaciaze vidre mcire biznesis j gufebSi. es ukanasknel ni nakl ebad mimartaven ao-ebis da TiTqmis ar iyeneben kodeqss.

gamokvl evis Sedegad miviReT Semdegi suraTi: gamokiTxul i msxvil i mewarmeebis 75.6%-i saWiroebis SemTxvevaSi mimartavs administraciul organoebis informaciis miRebis mizniT; SedarebiT dabal ia moTxovnil eba saSual o biznesis warmomadghenl ebSi _ 56%-i; yvel aze dabal i macvenebel i ariniSna im mewarmeTa Soris, roml ebic mcire biznesis sferos ganekutvnebian _ 42%-i.

amasTan, unda arvniSnoT, rom biznesis sferoSi momuSave pirebs yvel aze xSirad informaciis miReba saminstroebidan da saxel mwi fo departamentebidan esaWiroebaT _ 69%-i; parlamentidan informaciis miReba gamokiTxul Ta mxol od _ 20.9%-s Wirdeba; meriis samsaxurebidan informaciis miRebis saWiroeba daafiqsira gamokiTxul mewarmeTa 15.4%-ma; rac Seexeba gameobebis maT xel T arsebul i informacia ainteresebs gamokiTxul Ta mxol od 8.8%-s; yvel aze nakl ebad informaciis miReba mewarmeTa gamokiTxul warmomadghenl ebs samarTal damcavi organoebidan esaWiroebaT _ 6.6%-i.

daskvna: saWiroa sazogadoebis aqtiurebs gazr da, gansakutrebiT es mcire biznesSi dasaqmebul Ta seqtors exeba. amis misaRwevad sazogadoebas unda miwodos meti informacia: zogadi administraciul i kodeqsis mizanis da Sinaarsis Sesaxeb;

⁴ საქართველოს გაეროს ასოციაციის მონაცემებით

im ufl ebebis Sesaxeb, romel Ta dacvis uzrunvel yofac administraciul i kodeqsis daniSnul ebas warmoadgens, administraciul organoTa im val debul ebebis Sesaxeb, roml ebsac gansazRvra vs kodeqsi.

aRsaniSnavia, rom kodeqsis gamoyenebis Tval sazrisiT sazogadoebis dabal aqtivobas, Tan erTvis administraciul i organoebis mxridan kodeqsis normebis ignorebac, rac abrkol ebs kodeqsis aRsrul ebas da noyer niadags uqmnis sazogadoebrivi nihil izmisa da kanonis uzenaesobis Rule of Law-s mi marT undobl obis atmosfer os Seqmnas.

mewarmeebis mier saWiro informaciis miReba administraciul i organoebidan

gamokiTxul mewarmeTa nawil ma ganacxada, rom informirebul ni arian zogadi administraciul i kodeqsis Sesaxeb da saqmianobis procesSi garkveul i sixSiriT sWirdebaT sajaro informaciis miReba administraciul i organoebidan.

am jgufis 77.6%-is saqmianobis praqtikaSi gaaCnia SemTxvevebi, rodesac usargebl ia in ufl ebebiT, romel Ta dacvis uzrunvel yofa aris administraciul i kodeqsis mizani da miumarTavT sajaro informaciis miRebis sababiT administraciul i organoebisaTvis. aseT dai nteresebul pirTagan 88%-ma miRo informacia, e.i. gamokvl evam daafiqsira, rom administraciul ma organoebmaar daakmayofil es biznes organizaciaTa mier sajaro informaciis moTxovnaTa 12%--l da daakmayofil es moTxovnaTa 88%-i.

sagul isxmoa, rom informaciis mopoveba administraciul i organoebidan xdeba sxvadasxva gziT. gamokiTxul Ta 53%-ma aseTi informacia kanoniT dadgenil i wesis moxedviT miRo; gamokiTxul Ta 42%-ma informaciis miReba moaxerxa nacnobebis saSual ebiT; xolo 5%-ma _ saWiro informaciis mosapovebl ad qrtami gadaixada.

gamokiTxvis monacemebi mniSvnel ovnad gansxvavdebian imis mixedviT msxvil i, saSual o Tu mcire biznesis warmomadgenel ia esa Tu is piri. ase magal iTad, msxvil i biznesis warmomadgenel ebi, saSual o da mcire biznesis warmomadgenel ebTan SedarebiT, uprobl emod axerxeben administraciul i organoebidan informaciis miRebas. biznesis am jgufis warmomadgenel Ta 75%-ma ganacxada, rom administraciul i organoebidan kanoniT dadgenil i

wesiT miRo informacia, maSin roca igive probl emis kanonieri gziT gadaWra saSual o biznesis warmomadgenel Ta 47%-ma da mcire biznesis 42%-ma moaxerxa.

Cveni azriT, aRniSnul viTarebas ganapirobebs is faqti, rom msxvil kompaniebi, samewarmeo interesebidan gamodinare, xSirad sargebl oben uridiul i momsaxurebiT, maT Soris adminsraciul organoebTan urTierTobisasac. amitom, icnoben ra im ufl ebebs, romel Ta dacvis uzrunvel yofasac emsaxureba zogadi administraciul i kodeqsiT, bunebrivia kidec zrunden sakuTar ufl ebebaTa dasacavad. amasaTan, gasaTval iswinebel ia isic, rom aseTi kompaniebis ukan SedarebiT msxvil i kapital i dgas, roml is ugul ebel yofac administraciul i organoebisTvis arc Tu ise iol i da umtkivneul oa.

aRsaniSnavia is garemoeba, rom mcire biznesis warmomadgenel Ta 8%-ma qrTami gadaixada saWiRo informaciis mosapovebl ad. amasaTan, qrTami gadaxdis faqti daadastures saSual o biznesis warmomadgenel Ta 8%-mac. daskvna: kval ificiuri iuridiul i warmomadgenl obis gareSe administraciul organoebTan urTierTobisas biznes sazogadoebas uWirs sajaro informaciis misaRebad xel ovnurad Seqmnil i administraciul i barierebis gadal axva kanonieri gziT.

ratom ver Rebul oben mewarmeebi sajaro informacias administraciul i organoebidan

ზვეთ ავღნიშნეთ, რომ gamokiTxvis SedegebiT, daiinteresebul pirTa, anu im mewarmeta 12%-ma, roml ebmac moiTxoves sajaro informacia administraciul i organoebidan, aseTi informacia ver miRo.

aRniSnul i pirebis 12% administraciul organoebSi ganucxades, rom maT mier moTxovnil i informacia konfidencial uria, amitom ar ganixileba, rogorc sajaro da ar eqvemdebareba gacemas; 13%-i informacia ver miRo imis gamo, rom administraciul i organoebis warmomadgenel Ta ganxadebiT maT ar gaaCniaT daiinteresebul pirebis mier moTxovnil i informacia; 12.5%-s qrTami moTxoves. xolo, gamokiTxul mewarmeta 62%-i informaciis ver miRebis mizezad adminsraciul i organoebis TanamSromlebis gulgrilobas da uyuradRebobas asaxel ebs.

rac Seexeba konkretul ad mcire biznesis warmomadgenel ebs, administraciul i organoebi maT moTxovnebs an saerTod uyuradRebod toven _ 75%-i, an maTgan qrTami gadaxdas moiTxoven _ 25%-i.

daskvna: unda gamkacrdes sajaro moxel eTa pasuxismgebl oba kodeqsis moTxovnaTa darRvevisaTvis. mizanSewoni ad migvaCnia, rom prezidentis brZanebul ebiT saxel mwifo uwyebebis (ao-ebis) xel mZRvanebl ebs, zogadi administraciul i kodeqsis normebis darRvevisaTvis, daeval oT sajaro moxel eTa mimarT mkacri disciplinarul i zomebis gatareba. kerZod, kodeqsis moTxovnaTa darRvevisaTvis "sajaro samsaxuris Sesaxeb" saqarTvel os" kanonis 79-emu xil pirveli punqtiT gaTval iswinebul i disciplinarul i pasuxisgebl obis zomebidan gamoyenebul iseTi mkacri sanqciebi, rogoric aris dabal Tanamdebobrivi sargoze gadayvana da/an samsaxuridan ganTavisufleba.

gadawyvetil ebebis procesSi monawil eoba informacia axal i administraciul i aqtebis Sesaxeb da mewarmeta monawil eoba administraciul i aqtebis miRebis procesSi

gamokixviti dadasturda, rom mewarmeta aqtivoba administraciul i aqtebis momzadebis procesSi monawil eobis miRebis Tval sazrisiT sakmaod dabal ia. mewarmeta mxol od 39.7%-ma mimarTa administraciul organoebis raTa monawil eoba miRo administraciul i aqtebis momzadebis procesSi, xol o maT umetesobas _ 60.3%-s, amgvarebi interesi saerTod ar gasCenia.

im pirebs Soris, roml ebmac administraciul organoebis moTxoves administraciul i aqtebis momzadebis procesSi monawil eoba, yvel aze meti mxvili i biznesis warmomadgenlebi iyvnen _ 84.6%-i.

gacilebiT ufro dabal i armoCnda administraciul i aqtebis momzadebis procesSi monawil eobis mimarT saSualo biznesis interesi _ 32.1%-i.

am mimarTulebiT pasiurobiT gamoirCevian mcire biznesis warmomadgenlebi _ 17.6%-i.

mewarmeta 78.3%-s, roml ebmac administraciul i aqtebis momzadebis procesSi monawil eobis miRebis survili gamoTqves, administraciul ma organoebma ganxilvis procesSi monawil eobis saSual eba misces. uari eTqva mewarmeta mxol od 21.7%-s. arsanisnavia, rom yvel aze xSirad administraciul i aqtis gamocemis mizniT dawyebul warmoebaSi

monawil eobis miRebaze ao-ebi uars mcire biznesis warmomadgenl ebs ucxadeben. mcire biznesis warmomadgenel Ta 33%-s, roml ebsac survil i hqondaT monawil eoba mieRoT ganxil vis procesSi, ar misces amis saSual eba.

administraciul i aqtebis gamocemis mizniT dawyebul warmoebaSi srul ad dakmayofil da gamokiTxul i pirebis mier aqtis proeqtis mimarT gakeTebul i SeniSvnebis 38.9%-i, nawil obriv _ 44.4%-i, xolo ar dakmayofil da 16.7%-i.

amasTan sayuradReboa, rom mewarmeta naxevarze meti _ 56.9%-i, aRniSnavs, rom axal i administraciul i aqtebis momzadebisa da gamocemis Sesaxeb informacias ZiriTadad masobrivi informaciis saSual ebebiT iReben.

gamokvl evis mixedvit mewarmeebi aRniSnul i saxis informaciis miRebis erTnair macvenebel s afiqsireben usual od administraciul i organoebidan da kol egebis saSual ebiT 27.6%.

aRsaniSnavia is garemoeba, rom gamokiTxul mewarmeta mxol od 1.7%-ma ganaxada, rom saerTod ver Rebul obs amgvar informacias.

mniSvnel ovdad gansxvavdeba mcire, saSual o da msxvil i biznesis warmomadgenl ebisavis administraciul i organoebis mier axal i administraciul i aqtebis momzadebisa da gamocemis Sesaxeb informaciis miRebis arxebi

msxvil i biznesis warmomadgenl ebis didi nawil i _ 61.5%-i, usual od im administraciul i organoebidan Rebul obs informacias, roml ebic Sesabamis administraciul aqtebs amzadeben; 38.5%-i masmediis saSual ebiT igabs; xolo gamokiTxul Ta 15.4%-s kol egebi atyobineben.

saSual o biznesis warmomadgenl ebi axal i administraciul i aqtebis momzadebis Sesaxeb, iSviatad igeben administraciul i organoebidan _ 40.7%-i da ufro metad masmediisagan _ 46.4%-i; kol egebis wils informaciul nakadSi 33%-i Seadgens.

mcire biznesis warmomadgenl ebi administraciul i organoebidan saerTod verafers ver igeben administraciul i aqtebis momzadebisa da miRebis Sesaxeb. maT SemTxvevaSi informaciis ZiriTad wyaros masmedia _ 88.2%-i, da kol egebi _ 29.4%-i warmoadgenen.

Sej ameba:

Cevni gamokvl eva acvenebs, rom mosaxl eoba da arasamTavrobo da samewarmeo seqtorebi metis-metad pasiuroben sajarodawesebul ebaTa

mier gadawyvetil ebis miRebis procesSi monawil eobis Tval sazrisiT. faqtiurad aravin cdil obs am procesSi aqtiurad CarTvas. mizezebi aseTia:

- a. sakuTari ufl ebebis arcodna
- b. uimedoba da undobl oba
- c. drois uqonl oba

Tvis mxriv, arc Tanamdebobis pirebi grZnoben Tavs val debul ad gadawyvetil ebis miRebis procesSi Caaban dainteresebul i pirebi. maTi azriT aramizanSewonil ic kia arasamTavrobo da biznes organizaciebis CarTva aRniSnul procesSi, vinaidan amIT gadawyvetil ebis miReba rTul deba da rom amave dros, saxel mwifo interesebs SeiZl eba ziani miadges.

gadawyvetil ebis miRebis procesSi monawil eobis misaRebad ZiriTadad iwveven modave mxareebis. sxva mxriv, arasamTavrobo da biznes organizaciebi SeiZl eba miwvion, Tu:

- a. es organizaciebi imuqrebian sasamarTl oSi Civil iT (magal iTad, urbanistTa asociacia)
- b. mocemul organizaciis zurgs ukan dgas Zl ieri donori an politikuri Zala (magal iTad, miwismfl obel Ta ufl ebebis dacvis asociacia)
- c. mocemul organizaciaSi momuSave eqsper tebi ufro kval ificiuri arian, vidre sajaro dawesebul ebis moxel eebi da sajaro dawesebul ebas swirdeba kval ificiuri codna (magal iTad, gadamzidvel Ta asociacia)

sabol oo jamSi miwdivarT daskvnamde, rom adeqvaturi informaciis mopovebis da gadawyvetil ebis miRebis procesSi Cabmis SesaZl ebl oba TiTqmis mTlianad damokidebul ia meore da mesame seqtoris aqtiurobaze da maT mier sakuTari ufl ebebis codnaze.

daskvna:

Cveni rekomendaciIT administraciul i aqtebis miRebis Sesaxeb dainteresebul pirTa (biznes sazogadoebis) informirebul obis gasazrdel ad administraciul ma organoebma unda awarmoon dainteresebul pirTa reestri, romel Sic aRiricxebian sazogadoebis sxvadasxva interesTa jgufebis gaertianebebi (gansakuTrebiT biznes

asociacebi), rac garda administraciul i kodeqsis aRsrul ebisa da amiT zogadad biznes garemos gaj ansaRebisaTvis xel s Seuwyobs korporatiul i interesebis erTobl ivad l obirebisa da sajaro da korporatiul i ufl ebebis da interesebis dacvis unar-Cvevis damkvidrebas da gaadvil ebs sazogadoebis monawil eobas gadawyvetil ebis miRebis procesSi.

mewarmeebi da maTi gaerTianebebi

mewarmeebis naxevarze meti _ 52.6%-i, aris ama Tu im biznesis, gaerTianebis wevri, 47.4%-i ki ar Sedis arc erT gaerTianebaSi.

sainteresoa, rom yvel aze metad samewarmeo gaerTianebebiSi monawil eoben msxvil i biznesis warmomadgenl ebi _ 66.7%-i.

saSual o biznesis warmomadgenel Ta naxevarze meti _ 57.1%-i, aseve romel ime gaerTianebis wevria.

yvel aze nakl ebad ki gaerTianebebiSi mcire biznesis warmomadgenl ebi arian gawevrianebul i. am tipis organizaciebis udidesi nawil i 64.7%-i, arc erTi gaerTianebis wevri ar aris.

saintreso faqtebi

rogorc avRniSneT sajaro dawesebul ebebis warmomadgenl ebi acxadeben, zogadi administraciul i kodeqsis safuZvel ze informaciis moTxovniT TiToeul maTgans kviraSi saSual od 20-30 ganmcxadebel i mimarTavs. maTi azrit, informaciis miRebis msurvele Ta raodenoba real urad ufro didia, magram informaciis potenciurma momxmarebl ebma ar ician sad da rogor moiTxovon informacia.

sajaro dawesebul ebaTa moxel eebis es azri daadastura diskusiebmac, romlebic proeqtis farglebSi, mcire biznesis warmomadgenel Ta special urad mowyobil Sekrebaze (fokus jgufSi) gaimarTa. amastan erTad, gamovlinda ori mizezi, ris gamoc mcire biznesis warmomadgenl ebi Tavsi kaveben administraciul i organoebidan kanoniT dadgenil i wesiT informaciis moTxovnisagan.

pirvel i mizezia undobl oba da uimedoba: mcire da saSual o biznesis warmomadgenl ebs ar sjeraT, rom maT SeuZliaT kanoniT dadgenil i wesiT moaxerxon maTTvis saWiro sajaro informaciismiReba

administraciul i organoebidan. maTi azriT, es moiTxovs bevr dros, nacnobobas, ufro xSirad ki _ful s.

meore mizezia drois uqonl oba: imis gamo, rom mcire da saSual o biznesis warmomadgenl ebi ganicdian adamianuri resursebis nakl ebobas, xol o xel mZRvanel ebi dakavebul i arian sxva da amasTan yovel dRiuri saqmianobiT, maT arc dro da arc energia ar gaaCniaT imisaTvis, rom "kudSi sdion" saj aro moxel eebis da miaRwi on imas, rom am ukanasknel ebma Seasrul on kanoniT dakisrebul i moval eobebi. amasTan, mcire biznesis warmomadgenl ebi usaxsrobis gamo ver sargebl oben iuridiul i momsaxurebiT da arc ki ician srul yofil ad im ufl ebebis Sesaxeb, roml Ta dacvis uzrunvel yofas zogadi administraciul i kodeqsi emsaxureba. . meore mxriv, erTmaneTs Soris undobl oba da araj ansaRi konkurencia xel s uSl is maT asociaciebad gaerTianebas da erTobl ivi Zal isxmeviT sakuTar ufl ebaTa dacvas, maSin rodesac, administraciul i organoebis mxridan aRniSnul i j gufebis ignorirebis pirobebSi mcir da saSual o biznesis asociaciebad gaerTianeba da korporatiul i interesebis erTobl ivad l obireba Seqmnil i mdgomareobidan gamosvl is erTaderT saSual ebas warmoadgens.

informaciis gacemasTan dakavSirebul i probl emebi

administraciul i kodeqsis Tanaxmad, yovel saj aro dawesebul ebaSi unda arsebobdes im Tanamdebobis piris Stati, romel ic pasuxismgebel i iqneba gancxadebebis mi Rebaze, Semosul i gancxadebebis reestris warmoebaze da informaciis gacemaze.

aq warmoiSveba probl ema, radgan, rogorc Tanamdebobis pirTa j gufidan respodentebi acxadeben, rom araTu erTi moxel e, aramed ori-sami kacisgan Semdgari damoukidebel i struqturi erTeulia saWiros Semosul gancxadebebeze reagirebis mosaxdenad. magram, rogorc wesi, es aRemateba saj aro dawesebul ebaTa finansur SesaZl ebl obebs. ufro metic, informaciis gacemaze pasuxismgebel i moxel eebi imavdroul ad muSaoben sxva postebzec, rogoricaa magal iTad ganyofil ebis ufrosi an registraturis ufrosi an gamgebel i⁵. amis gamo moTxovnil i informaciis moZieba da gacema ukana pl anze gadadis.

rogorc acxadeben saj aro dawesebul ebebis warmomadgenl ebi, ganmcxadebl ebs piradad SeaqvT gancxadebebi da piradad akiTxaven pasuxs.

⁵ ar asamTavrobo organizacia "adgili is deda"-s monacemebi dan

ganmcxadebl ebi registrirdebian special uri reestrSi, rac moTxovnil i informaciis moZiebis safuZvel s warmoadgens. Tu informacia xel T aRmoCnda, Sesabamisi moxel e dauyovnebl iv iRebs qseroasl s da gadascems ganmcxadebel s.

arsebobs Semdegi probl emac: moxel eebma ar ician ra fasad unda gadaiRon qseroasl i da rogor gamoiyenon aqedan miRebul i Tanxebi. anu kanoni ar adgens, ra safasuri unda gadaixados ganmcxadebel ma qseroasl is gadaRebisTvis (sabazro fasi, TviTRirebul eba Tu araferi) da rogor unda iqna miRebul i Tanxa gamoyenebul i (unda gadairicxos saxel mwifo biuj etSi Tu moxmardes Sesabamisi sajar o dawesebul ebis moTxovnebs an gadaxdil iqnas am dawesebul ebis TanamSroml ebisTvis xel fasis da premiis saxiT).

Tu moTxovnil i informacia sxva sajar o dawesebul ebaSi inaxeba, maSin mimRebi dawesebul eba ugzavnis oficial ur moTxovnas (fostiT an kurieris meSveobiT) am dawesebul ebas. aseT SemTxvevaSi, rogorc Cveni respodentebi amboben, kanoniT gaTval iswinebul i vada (10 dRe) sakmarisi ar aris.

garda amisa, kanoni ar adgens informaciis gacemis proceduras. am sakiTxs sajar o dawesebul ebebi TavianTi Sexedul ebisamebr wyveten, Sida debul ebis safuZvel ze. Tumca kanonSi miTitebul ia informaciis gacemis vada, sxvadasxva sajar o dawesebul ebas erTmaneTisagan gansxvavebul i Sida debul eba aqvs, romelic informaciis gacemisTvis sxvadasxva vadas awesebs. amis gamo umeteswil ad SeuZl ebel ia ivarauddo, ra dro dasWirdeba moTxovnil i informaciis moZiebas da gacemas.

ufro metic, umetes sajar o dawesebul ebebSi biurokratiul i sistema ar iZl eva informaciis gacemis saSual ebas Sesabamisi ministris an ministris moadgilis winaswari Tanxmobis gareSe, rac, TavisTavad, sakmaod did dros moiTxovs.

Tu ganmcxadebel i piradad ar miakiTxavs pasuxs, mas pasuxi egzavneba fostiT.

kidev erTi probl ema imaSi mdgomareobs, rom xSirad garkveul i informacia an dokumentacia saerTod ar arsebobs – dakargul ia samoqal aqo areul obis dros an sxva mozezTa gamo.

Tu zemoTqmul s Sevaj amebT, informaciis gacemisas Tanamdebobis pirebs eqmnebaT ZiriTadad Semdegi probl emebi:

1. finansebis ukmarisoba, ris gamoc SeuZl ebel i xdeba:

- a. sajaro dawesebul ebebsi special uri ganyofil ebebs Seqmna an, rogorc minimum, Tanamdebobis piriS daniSvna, romelic mxol od sajaro informaciis moTxovnebis ganxil viTiqneba dakavebuli;
 - b. pasuxebis gagzavna eqspres fostiT, romelic uzrunvel yofda swraf da garanti rebul miRebas.
2. moTxovnil i informaciis gacemis erTiani da organizebul i sistemis ararseboba;
 3. zog SemTxvevaSi, sxva sajaro dawesebul ebidan informaciis gamoTxovis aucil ebloba, rasac xSirad didi dro miqvs;
 4. biurokratiul i barierebi zogierT sajaro dawesebul ebaSi.

rogorc respodentebma ganaxades, kanoni ar izliva komerciul i da profesiul i saidumloebis erTniSvnel ovan ganmartebas.⁶

es problema gansakutrebit rTul deba, rodesac saqme exeba samewar meo iuridiul i pirebis saqmi anobis makoordinirebel sajaro dawesebul ebebs (rogoricaa erovnul i banki, dazRvevis zedamxedvel obis saxel mwifo samsaxuri) an im sajaro dawesebul ebebs, romlebic Tavad awarmoeben bizness (rogoricaa umaRlesi xelisuflebis organoebi, romel Tac aqvT rogorc ufaso, aseve fasiანი მოსაქურება).

amis gamo, umravles SemTxvevaSi aseTi dawesebul ebebi an uars amoben informaciis gacemaze an izlivan arasakmaris da Zalze zogad pasuxs.

saboloojamSi, Seizleba iTqvas, sajaro dawesebul ebaTa moxel eebi ar gamoirCevian konkretul i informaciis gacemis survilit. maT urCevniaT gascen ufro zogadi xasiaTis da ara konkretul i informacia, "raTa Tavidan aicilon Sesazlo Semdgomi problemebi". pasuxismgebel pirTa umravlesoba ganmcxadebel ebisgan iTxovs, daazuston ristvis da ramizeziT iTxoven informacias. arasakmarisi sakanonmdebl o regulirebis (ararsebobs saTanado sakanonmdebl o normebi) da ganmcxadebel Ta pasiurobis gamo informaciis miReba ar miRebis sakiTxi faqtiurad mTlianad damokidebul ia aos pasuxismgebel i piriS (an Tanamdebobrivad ufro marali rangis piriS) neba-survilze.

Tu SevajamebT orive jgufis respodentTa mier gakeTebul ganxadebebs, mivalT daskvnamde, rom Tu ganmcxadebel surs gasagebi,

⁶ kanonis Tanaxmad, sajaro dawesebul ebebs ufl eba ar aqvT, gascen informacia, romelic Seicavs kerZo organizaciebis komerciul an profesiul saidumloebas garda im SemTxvevisa, rodesac informaciis gacema nebadarTul ia sasamarTlos gadawyvetilebit. kerZo organizacia TviTon adgens im saxis informaciis sias, romel sac Tavad miCnevs Tavis komerciul an profesiul saidumloebad. Tu sajaro dawesebul eba am CamonaTvals daeTanxmeba, maSin iq mocemul i informacia CaiTvl eba konfidencial urad. sajaro dawesebul ebebs mier CamonaTvalis damtkicebis kriteriumebi gansazRvrul i ar aris, ris gamoc principSi Sesazlebeli xdeba yvel aferze grifis "saidumlo" dadeba.

adekvaturi da droul i pasuxis miReba, man unda sdi os Tavis gancxadebas sakmaod momqancavi procesis ganmavl obaSi da aiZul os Sesabamisi Tanamdeobobis pirebi, Seasrul on maTze kanoniT dakisrebul val debul ebebi an aircios sxva gza (sTxovos daxmareba nacnobebis, gadaixados ful i da a.S.).

kodeqsis Tanaxmad, yovel administraciul organoSi unda arsebobdes im Tanamdeobobis piri Stati, romel ic pasuxismgebel i iqneba gancxadebebis miRebaze, Semosul i gancxadebebis reestris warmoebaze da informaciis gacemaze.

aq Tavis icens probl ema, romel ic administraciul i organoebis TanamSromel Ta gancxadebis Sesabamisad gamowveulia finansuri resursebis nakl ebobT, kerZod: kodeqsis moTxovnebis jero vna d Sesrul ebisaTvis ar aris sakmarisi erTi adamiani, aramed saWiroa ramdenime kacisgan Semdgari damoukidebel i struqturul i erTeul i. magram, rogorc wesi, es aRemateba saj aro dawesebul ebaTa finansur SesaZl ebl obebis. ufro metic, kodeqsidan gamomdinare administraciul i organos val debul ebis Sesrul ebis pasuxismgebel i moxel eebi imavdroul ad asrul eben sxva funqciebsac, umetes SemTxvevaSi aRniSnul i pirebi warmoadgenen saerTo ganyofil ebebis (kancel ariebis) TanamSroml ebs.

gamokitxvis Sedegad saj aro moxel eTagan miRebul i informaciis mixedvit , ganmcxadebl ebs piradad SeaqvT gancxadebebi Sesabamis organoebSi da piradad akiTxaven pasuxs.

ganmcxadebl ebi registrirdebian special ur reestrSi. im SemTxvevaSi, rodesac ganmcxadebel i iTxovs raime dokumentis qseroasl s, Sesabamisi moxel e dauyovnebl iv asrul ebs ganmcxadebl is moTxovnas.

rodesac moTxovnil i informacia sxva administraciul organoSi inaxeba, maSin moTxovnis mimRebi dawesebul eba ugzavnis Sesabamis mimaRTvas (fostiT an kurieris meSveobiT) am dawesebul ebas. aseT SemTxvevaSi, kanoniT gaTval iswinebul i vadebi (maqsimum 10 dRe) sakmarisi ar aris.

ufro metic, umetes saj aro dawesebul ebebSi biurokratiul i sistema ar iZl eva informaciis gacemis saSual ebas uSual od xel mZRvanel is an misi moadgil is Tanxmobis gareSe, rac, TavisTavad sxvadasxva mizezebis gamo, sakmaod did dros moiTxovs.

Tu zemoTqmuls SevajamebT, saj aro moxel eTa gancxadebebis Tanaxmad administraciul i organoebis mier informaciis droul i gacema Ziritadad Semdeg probl emebis ukavSirdeba:

1. dafinansebis ukmarisoba, ris gamoc SeuZl ebel i xdeba:

a) administraciul organoebSi special uri ganyofil ebebis Seqmna an, Tundac erTi Tanamdebobis piris daniSvna, romelic mxol od kodeqsiT gaTval iswinebul moval eobebs Seasrul ebs;

b) pasuxebis gagzavna dazRveul i fostiT, romelic uzrunvel yofs ganmcxadebl is mier safosto gzavnil ebaTa swraf da garantirebul miRebas.

2. zogierT SemTxvevaSi, sxva administraciul i organodan informaciis gamoTxovis aucil ebl oba, rasac damatebiTi da sakmaod didi dro mi aqvs.

amdenad, administraciul i organoebidan informaciis kodeqsiT gansazRvrul vadebSi miReba praqtikul ad SeuZl ebel ia da amisaTvis, rogorc wesi 10-dan 20 dRemdea saWi ro.

dainteresebul i pirebis monawil eoba gadawyvetil ebis miRebis procesSi

Cveni gamokvl eva acvnebs, rom gamokitxul i biznes organizaciebi ar aqtiuroben sajaro dawesebul ebaTa mier gadawyvetil ebis miRebis procesSi monawil eobis Tval sazrisiT.

Tavis mxriv, arc sajaro moxel eebi grZnoben Tavsvalebul ad, raTa zogadi administraciul i kodeqsis normaTa motxovnis Sesabamisad gadawyvetil ebis miRebis procesSi Caaban dainteresebul i pirebi. maTi azrit, kodeqsi ar iTval iswinebs aseT valebul ebas. ufro metic, isini fiqrobენ, rom mizanSeuwonilia arasamTavrobo da biznes organizaciebis CarTva arniSnul procesebSi, vinaidan amit gadawyvetil ebis miReba gartul deba da droSi gaxangrZl ivdeba. amave dros, maTi azrit dainteresebul i pirebis administraciul warmoebaSi monawil eobiT SeiZl eba ziani miadges saxel mwi fos interesebs.

amdenad, informaciis mopovebis da gadawyvetil ebis miRebis procesSi sazogadoebis aqtiuri Cabma Sesazl ebel i gaxdeba mxol od sazogadoebis gaaqtiurebis Sedegad da administraciul organoebSi iseti meqanizmebis SemoRebis Sedegad, romelic dainteresebul pirTa wris identificirebas gaadvil eben.

administraciul i kodeqsis monitoringis procesisaTvis sazogadoebrivi mxardaWeris biznes-koalicia

- 2001wl is seqtemberSi, "partniorobis" strategiul i xel mZRvanel obiT, Sei qmnil i organizaciis "samewar meo garemos ganviTarebis aliansi"-is, bazaze, administraciul i kodeqsis monitoringis procesSi monawil eobisa da miSTvis sazogadoebrivi mxardaWeris uzrunvel yofis mizniT Ca moyal ibda e.w. biznes koalicia. sociologiuri gamokvl evebis Sedegad SeirCnen da koaliciaSi monawil eobis misaRebad mowveul ni iqnen is biznes organizaciebi, romel Tac gansakuTrebuli daintereseba gamoxates administraciul i kodeqsis mimarT da CaiTval en monitoringisa da mxardaWeris procesSi garkveuli wvl il is Setanis unaris mqone organizaciebad. koaliciis wevrebi wadmoadgenen 70-mde arasamTavrobo biznes gaerTianebas (asociacias) da biznes kompanias. proeqtis fargl ebSi Catar da koaliciis 11 Sexvedra-seminari. Sexvedrebze ganxil ul iqna Semdegi sakiTxebi:
 - kodeqsis anal izis Sedegebi
 - kodeqsTan dakavSirebul i monitoringisaTvis saintereso kazusebis SerCeva da sasamarTI omde gadevneba
 - gadawyvetil ebis miRebis procesSi monawil eobis miReba
 - saxemwifo Sesyidvebis procesis gamWvirvaleoba
 - biznes asociaciebis administraciul organizaciebSi akreditireba
 - saqarTvel oSi siRaribis daZl evisa da ekonomiuri zrdis programis strategiis CarCos Seqmnis da biznes sazogadoebis programis sadiskusio msal is garSemo mowyobil i debatebis procesSi koaliciis monawil eoba
 - administraciul i kodeqsis propaganda da sxva.

zogadi administraciul i kodeqsis aRsrul ebis monitoringis mTel i procesis ganmavlobaSi koalicia aqtiurad monawil eobda da uzrunvel yofda, rogorc TviT am procesis strategiis gaumj obesebas, aseve monitoringis Tanmxlebz sazogadoebriv mxardaWeris.

tendenciebi da daskvnebi

gamokvl evebma, roml ebic biznes sazogadoebaSi Catarda, daafiqsira, rom: :

1. gamokvlebi mewarmeta 24%-ma ar icis kodeqsis arsebobis Sesaxeb.
2. mxvili biznesis warmomadgenel ebs administraciul organoebSi sajaro informaciis xel misawdomobis Tval sazrisiT SedarebiT nakl eb bariebi eqmnebaT .
3. mxvili biznesis warmomadgenel ebi ufro aqtiurebi arian maTTvis saintereso administraciul i aqtebis momzadebis procesSi monawileobis miRebis Tval sazrisiT da informacias aseTi aqtebis momzadebis Sesaxeb xSirad pirdapir administraciul i organoebidan iReben.
4. administraciul i organoebi administraciul i aqtebis momzadebis procesSi mxvili biznesis warmomadgenel Ta mier gakeTebul i Senisvnebis 50%-s iziareben da mxriv maT mimarT sakmaod l oial urebi arian.
5. mxvili biznesis warmomadgenel ebi rogorc wesi gaertianebul i arian sxvadasxva nebayofl obiT sazogadoebriv gaertianebebSi (asociaciebi) , magram mxol od maTi mcire nawili mimarTavs am gaertianebebs sakuTari miznebis l obirebisTvis (SesaZloa am donis sakiTxebis gadaWras damoukidebl adac axerxeben).
6. mcire biznesis warmomadgenel ebs uWirt sajaro informaciis kanoniT dadgenil i wesiT mopoveba. maT Ziritadad nacnobebis moZebna an qrtamis gadaxda uxdebaT.
7. mcire biznesis warmomadgenel ebi mxol od masmediis da kol egebis saSual ebIT axerxeben informaciis miRebas axal i administraciul i aqtebis momzadebis Sesaxeb informaciis . uSual od administraciul i organoebidan amgvar informacias isini ver Rebul oben.
8. mcire biznesis warmomadgenel ebi ar icenen saTanado iniciativas maTTvis saintereso administraciul i aqtebis momzadebis procesSi monawileobis misaRebad, magram im SemTxvevebSi, rodesac isini mainc CarTul iqnen am procesSi, maTi winadadebebis da Senisvnebis 50%-i gaziarebul iqna. (igive procenti rac mxvili sa).
9. mcire biznes organizaciebis didi nawili ar aris ama Tu im gaertianebebis wevri da amdenad saSual eba ara aqvs moaxdinos Tavisi korporatiul i interesebis l obireba.

10. mcire biznesis warmomadgenl ebi, roml ebic gaerTianebebis wevrebi arian, xSirad mimarTaven Tavis gaerTianebas daxmarebisaTvis da umetes SemTxvevaSi (75%-i) daxmarebas Rebul oben.

Seqmnil mdgomareobaSi kanoni iT uzrunvel yofil i ufl ebebis dacvis Seuferxebel ganxorciel ebisaTvis, vfiqrobT, saWiroa:

2. saj aro moxel eTa administraciul i pasuxismgebl obis gamkacreba kodeqsis moTxovnaTa darRvevisaTavis, radgan gamokiTxul Ta 62%-ma kodeqsis ganuxorciel ebl obis mizezad saj aro moxel eTa gul gril oba daasaxel a.

1. sazogadoebrivi ganaTlebis kampania, fokusirebul i administraciul kodeqsis Temaze saerTod da gansakuTrebiT, savaraudodainteresebul i pirebis informirebul obis xarisxis gazrdaze. am amocanis ganxorciel ebaSi mniSvnel ovani roli unda Sesrul os masmediam, arasamTavrobo organizaciebma da koaliciebma (risi magal iTic Cveni proeqti gaxlavT). aranakleb mniSvnel ovania Tavad dainteresebul i pirebis nebayofl obiT sazogadoebrivi gaerTianebebis (asociaciebis) aqtiuri roli am saqmeSi. unda iTqvas, rom es gaxlavT aseTi gaerTianebebis Seqmnis aucil ebl obis utyuari maCvenebel i, ris dastursac msxvili da saSualo biznesi dasaqmebul i pirebis gaerTianebaTa warmatebebic gamodgeba.

3. mewarmeta gaerTianebebis Seqmna gansakuTrebiT aqtual uria mcire sawarmoebisa da mewarmeebisaTvis, radgan maT (msxvili da saSualo mewarmeebisagan gansxvavebiT) ar SeuZl iT individual urad isargebl on kvalificiuri iuridiul i momsaxurebiT, xolo aRniSnuli problema advilad wydeba mewarmeta gaerTianebebis daxmarebiT da Sesabamisad gaerTianebebis iuridiul i samsaxuriserToblivi dafinansebiT.

4. administraciul organoebTan urTierTobaSi kvalificiur iuridiul momsaxurebas (warmomadgenl obas) sasicocxlo mniSvneloba gaaCnia, radgan saxel mwifo moxel is ukanono moqmedebas yovel Tvis drouli da adekvaturi reagireba daupirispirdeba. zogadi administraciul i kodeqsis moTxovnaTa darRvis winaarmdgerT-erTi sakmaod efeqtur saSualebas kvalificiurad Sedgenil i administraciul i saCivari warmoadgens., Cveni gamokvlevis Sedegebi gviCvenebs, rom administraciul ma organoebma romlebmac ar mogvces Cvens mier moTxovnil i informacia, administraciul i saCivris wardgenis Semdeg 87%-ma kodeqsis normebebis dacvit daakamyofila Cveni moTxovna.

5. administraciul i aqtebis momzadebis da miRebis procesSi sazogadoebis monawileobis uzrunvel sayofad ao-ebSi akreditirebis sistemis Seqmna. es gul isxmobs dainteresebul pirTa reestris warmoebas da am pirTaTvis Setyobinebis dagzavnas axal i administraciul i aqtebis momzadebis Sesaxeb. akreditirebis sistemis danergva gaadvil ebs sazogadoebis sxvadasxva gaertianebebis(korporatiul i, saTemo da sxv.) monawileobas gadawyvetil ebaTa miRebis procesSi. es ki xel isuflebis da samoqal aqo sazogadoebis, sajaro da samoqal aqo struqturebis urTierTobis is forma, romelic demokratiul sazogadobebs axasiaTeb.

6. komerciul i da profesiul i saiduml oebis kodeqsSi arsebul i ganmartebebi aradamaikmayofil ebel ia. am sakiTxebis daregul ireba ar unda xdebodes kodeqsiT da amistvis saWiroa special uri kanonebis SemoReba, ise rogorc saxel mwifo saiduml oebis SemTxvevaSi.7. moqmedi kanonmdebl oba (maT Soris kodeqsi) unda iTval iswinebdes administraciul i garigebidan dros da/an Sedegad aRmocenebul i davebis kerZo arbitrajis mier ganxil vis SesaZl ebl obas, rac Cveni azrit ufro efeqturs gaxdis administraciul organoebisa da kerZo pirebs Soris arsebul i saxel Sekrul ebo davebis gadawyvetas. vfiqrobT, mtkicebas ar saWiroebs is faqti, rom saerto sasamarTi oebSi administraciul i davebis ganxil va dakavSirebul ia didi droisa da resursebis xarj vasTan.

daskvnis saxiT SeiZl eba iTqvas, rom aucil ebal ia sazogadobeam, administraciul ma organoebma, masmediam da arasamTavrobo organizaciebma ganagrZon aqtiuri moqmedeba administraciul i kodeqsis Semdgomi daxvewis propagandis da danergva- aRsrul ebis monitoringis mimarTul ebit, radgan zogadi administraciul i kodeqsis danergv da ganuxrel ad aRsrul eba Zireul ad Secvl is(mniSvnel obnad gaaumj obesebs) mmarTvel obis stil s qveyanaSi.